

Nottingham City Council – Strategic Review Programme & Community Right to Challenge

Under the Community Right to Challenge, local authorities can specify periods during which Expressions of Interest (Eols) can be submitted for particular services. This can allow local authorities to manage the flow of Eols and ensure that any Eols are synchronised with existing commissioning cycles, service reviews and budgetary processes. Nottingham City Council has decided to specify periods during which Eols can be submitted:

1. For services that are in Strategic Commissioning Reviews or Strategic Service Reviews, Eols can be submitted for consideration during the periods indicated in **shading** in the following tables.
2. For all other services, Expressions of Interest can be submitted for consideration during a 'default window' which will run for 3 months from the date on which the Council formally approves the budget each year (normally at the Council meeting in March).

The following reviews are part of the Strategic Commissioning Review programme. Eols can be submitted for consideration during the periods highlighted in shading.

| Strategic Review | Main Areas of Activity | April 2012 – Sept 2012 | Oct 2012 – Mar 2013 | Apr 2013 – Mar 2014 | Apr 2014- Mar 2015 |
|--|---|--|--|--|--|
| Vulnerable children, young people and adults remain safe and free from harm | Safeguarding adults and children Domestic Violence services and process Services and process for adult & young offenders (within NCC control) Tackling anti-social behaviour | ANALYSE PHASE April – July 2012 • Citizen & Stakeholder engagement - May-June 2012 • Committee Report – July 2012 PLAN PHASE July – Sept 2012 • Citizen & Stakeholder Engagement – July–Aug 2012 • Options Appraisal – Sept 2012 • Committee Report - Oct 2012 | DO PHASE Start Oct 2012 • Procurement – Oct 2012–Oct 2014 • System Redesign – Oct 2012-Oct 2014 | DO PHASE • Throughout 2013/2014 | DO PHASE End Oct 2014 • Procurement – Oct 2012–Oct 2014 • System Redesign – Oct 2012-Oct 2014 REVIEW PHASE Oct 2014 – Dec 2014 • Citizen & stakeholder engagement – Oct 2014 to Dec 2014 |
| Effective support for families with complex needs | Family Intervention Project Multi-agency working around families (community health, community protection, family community teams etc) Family Nurse Partnership Voluntary sector 'family contracts' Family accommodation based provision | PLAN PHASE (Year 1 model) April – June 2012 completed Do PHASE (Year 1 model) June – Sept 2012 Health & Wellbeing Board June & August | DO phase (year 1 model) ANALYSE PHASE (year 2 model) October – March 2012 Health & Wellbeing Board bi-monthly | DO PHASE (year 2 model) PLAN PHASE (year 2 model) April 2012 – Sept 2013 Citizen and stakeholder engagement April - June | |
| Vulnerable adults at risk of social exclusion supported to live independently | Homelessness prevention funds and activity Homelessness Statutory function Accommodation based services Refugee services | ANALYSE PHASE April – July 2012 • Citizen & Stakeholder engagement - May-June 2012 • Committee Report – June 2012 PLAN PHASE July – Sept 2012 • Citizen & Stakeholder Engagement – July–Aug 2012 • Options Appraisal – Sept 2012 Committee Report - Oct 2012 | DO PHASE Start Oct 2012 • Procurement – Oct 2012–Oct 2014 • System Redesign – Oct 2012-Oct 2014 | DO PHASE • Throughout 2013/2014 | DO PHASE End Oct 2014 • Procurement – Oct 2012–Oct 2014 • System Redesign – Oct 2012-Oct 2014 REVIEW PHASE Oct 2014 – Dec 2014 Citizen & stakeholder engagement – Oct 2014 - Dec 2014 |
| Vulnerable older citizens enabled to live independently in their own homes | Homecare, Intermediate care/reablement Extracare, Sheltered accommodation, Community alarms, Community based provision | ANALYSE PHASE Completed in 11/12. – both areas combined in one "older citizens" strategic commissioning review | PLAN PHASE Oct 2012 – Dec 2012 • Older People Homecare Framework (stakeholder engagement re service spec) | REVIEW PHASE Oct 2013 – Dec 2013 Citizen & stakeholder engagement – Oct 2013-Dec 2013 | |

| Strategic Review | Main Areas of Activity | April 2012 – Sept 2012 | Oct 2012 – Mar 2013 | Apr 2013 – Mar 2014 | Apr 2014- Mar 2015 |
|---|---|---|--|---|--------------------|
| Ensuring residential care provision for older citizens is affordable, sustainable, of an agreed quality and provides value for money | Residential Care | | DO PHASE Jan 2013-Sept 2013 Older People Homecare Framework procurement – | PLAN PHASE April 2013 - June 2013 • Older People Residential Framework (stakeholder engagement re service spec) DO PHASE July 2013-March 2014 Older People Residential Framework procurement REVIEW PHASE Oct – Dec 2013 • Citizen & stakeholder engagement – Oct 2013- Dec 2013 | |
| People with learning disabilities supported more effectively and sustainably, and better enabled to live independently in the community | Supported living, Care support & enablement, Low intensity support Residential Care Assistive technology, Community based provision | ANALYSE PHASE Completed in 11/12 | PLAN PHASE Oct 2012 – Dec 2012 • Learning Disability Residential Framework – Oct 2012-Dec 2012 (stakeholder engagement re service specification) | DO PHASE • Learning Disability Residential Framework procurement – Jan 2013- Sept 2013 REVIEW PHASE • Oct 2013 – Dec 2013 • Citizen & stakeholder engagement – Oct 2013- Dec 2013 | |
| | | | PLAN PHASE Oct 2012 – Dec 2012 • Learning Disability Care Support & Enablement Framework – Oct 2012-Dec 2012 (stakeholder engagement re service specification) | DO PHASE • Learning Disability Care Support & Enablement procurement – Jan 2013- Sept 2013 REVIEW PHASE • Oct 2013 – Dec 2013 Citizen & stakeholder engagement – Oct 2013- Dec 2013 | |
| More effective and sustainable approach to whole-life disability | Supported living, Residential Care Assistive technology, Community based provision | ANALYSE PHASE Accommodation Support & Care pathways – Apr – June • Citizen & Stakeholder engagement - Apr-May2012 | PLAN PHASE Accommodation Support & Care pathways – July-Sept • Citizen & Stakeholder engagement – July-Aug 2012 • PSI Residential Framework – Oct 2012-Dec 2013 (stakeholder engagement re service specification) | DO PHASE PSI Framework procurement – Jan 2013- Sept 2013 | |
| Improving the quality of life and independence of citizens with poor mental health | Supported living, Residential Care Low intensity support Community based provision | ANALYSE PHASE Accommodation Support & Care pathways – Apr – June • Citizen & Stakeholder engagement - Apr-May2012 | PLAN PHASE Accommodation Support & Care pathways – July-Sept • Citizen & Stakeholder engagement – July-Aug 2012 DO PHASE • Accommodation Support & Care pathways Procurement – Oct 2012–Oct 2013 | REVIEW PHASE • Oct 2013 – Dec 2013 • Citizen & stakeholder engagement – Oct 2013- Dec 2013 | |

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|--|--|--|---|---|--|
| Improve the way we commission, procure, deliver social and health care services to, and assess the needs of, vulnerable adults | Commissioning and procurement function Initial advice, information and support “front door” Assessment Occupational Therapist support | ANALYSE PHASE July 2012 – March 2013 | | PLAN PHASE Apr 2013 – Oct 2013 DO PHASE Throughout 2013/2014 | |
| Streamlining Funding to the VCS | Scope of funding being worked up currently – to cover all grant funding streams across NCC departments and councillor budgets. | ANALYSE PHASE Map current contracts and processes May 2012 -mid July 2012 PLAN PHASE Scope and consult on new funding model. Mid July 2012 - end of August 2012 | DO PHASE Transition to new funding model, including appropriate procurement and contracting arrangements. Sept 2012 – April 2013 | REVIEW PHASE Consult on benefits of new system. Monitoring of outcomes in place. | |
| Reshaping Prevention and Safeguarding Services for Children (6 project strands) | Family Community Teams/Preventative Services Services supporting Children in our Care Adoption services | ANALYSE and PLAN PHASES (Ph 1 transactional change) Jan 2012 – June 2012 DO PHASE (Ph 1) July 2012 – Sept 2012 | ANALYSE and PLAN PHASES (Ph 2 transformational change) Oct 2012 – Mar 2013 | DO PHASE (Ph 2) April 2013 – Mar 2014 REVIEW PHASE (ph 1) April 2013 – June 2013 | REVIEW PHASE (ph 2) April 2014 – June 2014 |

The following are Strategic Service Reviews. Expressions of Interest under the Community Right to Challenge can be submitted for consideration during the periods indicated in yellow shading.

NB Nottingham City Council is committed to moving to a commissioning pathway approach across all services. This may impact on the periods specified for Expressions of Interest, however the periods given reflect the best information available at the time of publication.

| Strategic Review | Main Areas of Activity | April 2012 – Sept 2012 | Oct 2012 – Mar 2013 | Apr 2013 – Mar 2014 | Apr 2014- Mar 2015 | Apr 2015-Mar 2016 | Apr 2016-Mar 2017 | Apr 2017-Mar 2018 |
|------------------------------|--|--|--|--|--------------------|-------------------|-------------------|-------------------|
| Parking Services | Car Parking Workplace Parking Levy | ANALYSE PHASE April 2012 – July 2012 PLAN PHASE July 2012– Sept 2012 | DO PHASE Oct 2012 – Dec 2012 REVIEW PHASE Jan 2013 – March 2013 | | | | | |
| Passenger Transport Services | Passenger Transport Services | ANALYSE PHASE April 2012 – July 2012 PLAN PHASE July 2012 – Sept 2012 | DO PHASE Oct 2012 – Dec 2012 REVIEW PHASE Jan 2013 – March 2013 | | | | | |
| Commercial Services | Commercial waste Garden maintenance | | | ANALYSE PHASE April 2013 – July 2013 PLAN PHASE July 2013 – Sept 2013 DO PHASE Oct 2013 – Dec 2013 REVIEW PHASE Jan 2014 – March 2014 | | | | |

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|--|--|------------------------|---------------------|---|--|--|-------------------|-------------------|
| Fleet management | Workshops Vehicle Maintenance | | | ANALYSE PHASE April 2013 – July 2013 PLAN PHASE July 2013 – Sept 2013 DO PHASE Oct 2013 – Dec 2013 REVIEW PHASE Jan 2014– March 2014 | | | | |
| Review of Public Realm management | Street cleansing Grounds maintenance Community Development Waste collections Customer focus and area working | | | ANALYSE PHASE April 2013– July 2013 PLAN PHASE July 2013 – Sept 2013 DO PHASE Oct 2013 – Dec 2013 REVIEW PHASE Jan 2014 – March 2014 | | | | |
| Highways | Construction Maintenance | | | | ANALYSE PHASE April 2014 – July 2014 PLAN PHASE July 2014 – Sept 2014 DO PHASE Oct 2014 – Dec 2014 REVIEW PHASE Jan 2015 – March 2015 | | | |
| Management of Sport and Leisure services | Review the management of the entire delivery of the Sport and Leisure service to assess best value against current legislation requirements and current practice of delivery, such as trust or private sector operation. | | | | ANALYSE PHASE starts Jan 2015 | ANALYSE PHASE ends April 2015 DO PHASE – starts July 2015 tbc Complete review in line with the completion of Harvey Hadden and completion of the Leisure Transformation Plan. | | |
| Tree Management Services | Review the entire delivery of the Tree management Service to assess best value against current legislation requirements and current practice of delivery, such as trust or private sector operation. | | | ANALYSE PHASE April 2013– July 2013 PLAN PHASE July 2013 – Sept 2013 DO PHASE Oct 2013 – Dec 2013 REVIEW PHASE Jan 2014– March 2014 | | | | |

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|--|---|------------------------|---------------------|---------------------|--------------------|--|--|--|
| Cemeteries & Crematoriums | Review the entire delivery of the Cemeteries and Crematoriums service to assess best value against current legislation requirements and current practice of delivery, such as trust or private sector operation. | | | | | ANALYSE PHASE April 2015 – July 2015 PLAN PHASE July 2015– Sept 2015 DO PHASE Oct 2015 – Dec 2015 REVIEW PHASE Jan 2016 – March 2016 | | |
| Parks Maintenance and Nurseries | Review the management of Parks Maintenance and Nurseries Services to assess best value against current legislation requirements and current practice of delivery, such as trust or private sector operation. | | | | | | | ANALYSE PHASE April – July 2017 PLAN PHASE July – Sept 2017 DO PHASE Oct – Dec 2017 REVIEW PHASE Jan – March 2018 |
| Museums Service | Review the entire delivery of the Museums and Galleries Service to include Nottingham Castle, Wollaton Hall and Newstead Abbey to assess best value against current legislation requirements and current practice of delivery, such as Community Enterprise, trust or private sector operation. | | | | | ANALYSE PHASE April 2015 – July 2015 PLAN PHASE July 2015– Sept 2015 DO PHASE Oct 2015 – Dec 2015 REVIEW PHASE Jan 2016 – March 2016 | | |
| Festivals and Events | Review the management of City's Festival and Events Programme to assess best value against current legislation requirements and current practice of delivery, such as Community Enterprise, trust or private sector operation. | | | | | ANALYSE PHASE April 2015 – July 2015 PLAN PHASE July 2015 – Sept 2015 DO PHASE Oct 2015 – Dec 2015 REVIEW PHASE Jan 2016 – March 2016 | | |
| Markets Service | Review of Markets Service to included, Victoria Indoor Market, Outdoor and Specialist Markets to assess best value against current legislation requirements and current practice of delivery, such as community enterprise or private sector operation. | | | | | | ANALYSE PHASE April 2016 – July 2016 PLAN PHASE July 2016 – Sept 2016 | DO PHASE Oct 2017 – Dec 2017 REVIEW PHASE Jan 2018 – March 2018 |

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|--|---|-------------------------------------|--|--|--|-------------------|-------------------|-------------------|
| SEN and vulnerable children and young people | | | | ANALYSE PHASE Jan 2014 – March 2014 | PLAN PHASE April 2014 – June 2014 DO PHASE June 2014-August 2014 REVIEW PHASE Sept – Dec 2014 | | | |
| Early Years | | | | ANALYSE PHASE Jan 2014 – March 2014 | PLAN PHASE April 2014 – June 2014 DO PHASE June 2014-August 2014 REVIEW PHASE Sept – Dec 2014 | | | |
| Services to schools | | | | ANALYSE PHASE Jan 2014 – March 2014 | PLAN PHASE April 2014 – June 2014 DO PHASE June 2014-August 2014 REVIEW PHASE Sept – Dec 2014 | | | |
| School Intervention and support | | | | ANALYSE PHASE Jan 2014 – March 2014 | PLAN PHASE April 2014 – June 2014 DO PHASE June 2014-August 2014 REVIEW PHASE Sept 2014 – Dec 2014 | | | |
| Key stage 4 provision for excluded children and young people | | ANALYSE PHASE (starts Sept 2012) | ANALYSE PHASE (continued) Sept 2012 – Dec 2012 PLAN PHASE January 2013 – March 2013 | DO PHASE April 2013 - August 2013 REVIEW PHASE Sept 2013 – Dec 2013 | | | | |
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| Health Services | <p>Services commissioned by a relevant authority on behalf of an NHS body fall outside the scope of the Right to Challenge. The following services are excluded from the Community Right to Challenge, either for a limited period or permanently:</p> <ol style="list-style-type: none"> 1. Until 1 April 2014, a relevant service commissioned in conjunction with one or more health services by a relevant authority or by a Primary Care Trust, NHS trust or NHS foundation trust under a partnership arrangement or by a relevant authority and an NHS body or a Strategic Health Authority acting jointly. 2. Until 1 April 2014, a relevant service commissioned by an NHS body on behalf of a relevant authority. 3. A relevant service commissioned or provided by a relevant authority in respect of a named person with complex individual health or social care needs. <p>Services which are commissioned and managed by individuals or their representatives using direct payments do not fall within the scope of the Community Right to Challenge.</p> | | | | | | | |